1ST SECURITY BANK

FS BANCORP, INC.

INVESTOR PRESENTATION

August 2021



"Build a truly great place to work and bank."

-FSBW Vision Statement

FS BANCORP, INC.

Disclosure Statement

The information included in this presentation is confidential and may not be reproduced or redistributed, passed on or divulged, directly or indirectly, to any other person. FS Bancorp, Inc. (the "Company") reserves the right to request the return of this presentation at any time.

Forward Looking Statements

This presentation may contain forward-looking statements within the meaning within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements often include the words or phrases "believe," "will," "will likely result," "are expected to," "will continue," "is anticipated," "estimate," "project," "plans," or similar expressions. Forward looking statements are not historical facts but instead represent management's current expectations and forecasts regarding future events, many of which are inherently uncertain and outside of our control. Actual results may differ, possibly materially, from those currently expected or projected in these forward-looking statements.

Factors that could cause the Company's actual results to differ materially from those described in the forward-looking statements, include but are not limited to, the following: the effect of the COVID19 pandemic, including on FS Bancorp, Inc. (the "Company") credit quality and business operations, as well as its impact on general economic and financial market conditions and other uncertainties resulting from the COVID-19 pandemic, such as the extent and duration of the impact on public health, the U.S. and global economies, and consumer and corporate customers, including economic activity, employment levels and market liquidity; increased competitive pressures; changes in the interest rate environment; changes in general economic conditions and conditions within the securities markets, including operations, and the geographic expansion of its indirect home improvement lending; secondary market conditions for loans and the Company's ability to originate loans for sale and sell loans in the secondary market; legislative and regulatory changes; and other factors described in the Company's latest Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, and other filings with the SEC which are available on its website at www.fsbwa.com and on the SEC's website at www.sec.gov., all of which could cause actual results to differ from those set forth in the forward-looking statements.

There can be no assurance that other factors not currently anticipated by us will not materially and adversely affect our business, financial condition and results of operations. Furthermore, many of these risks and uncertainties are currently amplified by and may continue to be amplified by or may, in the future, be amplified by, the recent outbreak of the COVID-19 pandemic.

Any of the forward-looking statements that the Company makes in this presentation and in the other public statements are based upon management's beliefs and assumptions at the time they are made and may turn out to be incorrect because of the inaccurate assumptions the Company might make, because of the factors illustrated above or because of other factors that cannot be foreseen by the Company. Therefore, these factors should be considered in evaluating the forward-looking statements, and undue reliance should not be placed on such statements. The Company does not undertake and specifically disclaim any obligation to revise any forward-looking statements to reflect the occurrence of anticipated or unanticipated events or circumstances after the date of such statements except as required by securities laws. These risks could cause the Company's actual results for 2021 and beyond to differ materially from those expressed in any forward-looking statements made by, or on behalf of the Company and could negatively affect its operating and stock performance.

1ST SECURITY BANK

FS BANCORP, INC.

FRANCHISE OVERVIEW

- **Total Assets:**
- **Headquartered**:
- **Branches:** 23*
- **Loan Production Offices:** 11
- **ATM Locations:** 25
- Year Established: 1936
- **Quarterly Dividend:**

* Including headquarters and drive through banking in Aberdeen, WA

**34th Consecutive Quarterly Dividend Announced

1st Security Bank Branches 1ST Aberdeen, Capitol Hill, Centralia, Edmonds, Elma, Hadlock, Lacey, Lynnwood, Mill Creek, Montesano, Ocean Shores, Olympia, Overlake, Port Angeles, Port Townsend, Poulsbo, Puyallup, Puyallup South Hill, Sequim, Silverdale, Westport

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Home Lending

Aberdeen, Bellevue, Everett, Lacey, Mill Creek, Mountlake Terrace, Olympic Peninsula, Port Orchard, Poulsbo, Puyallup, Tri-Cities

Administrative Center Mountlake Terrace

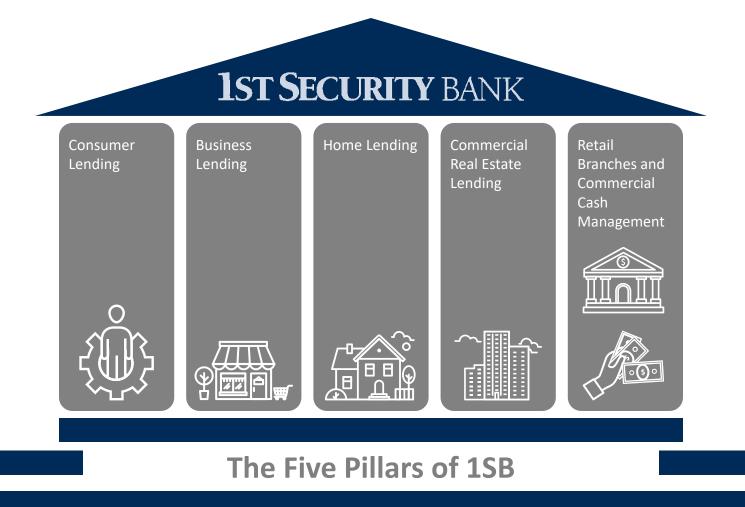


FS BANCORP, INC.

CULTURE & HISTORY



FS BANCORP, INC.



FS BANCORP, INC.

LONG TERM STRATEGIC PLAN

- Continued expansion of our commercial business lending programs
- Increase in-house originations of residential mortgage loans which are primarily sold into the secondary market through the mortgage banking platform
- Remain focused on maintaining and improving asset quality
- Continue to emphasize lower cost core deposits to reduce the costs of funding growth
- Offer a wide range of products and services to meet our customers' banking needs
- Expand into new markets based on current product offerings

FS BANCORP, INC.

Environmental | Social | Governance

FSBW's Core Values reflect our commitment to diversity, equality, inclusiveness and social awareness. To further our commitment of these values, our Governance and Nominating Committee was renamed and became the Nominating and Environmental, Social, Governance Committee in 2020. A copy of our Core Values, Business Philosophy, Vision and Mission Statements are available on our website at www.FSBWA.com.



ENVIRONMENTAL

- Most recently-built branch is a LEED Gold certified building (Montesano)
- We finance energy efficient home improvement projects including solar, efficient window replacement, siding and roofing
- Low flow faucets throughout our facilities; light and movement sensors installed in many locations turn off lights in unoccupied areas
- Recycling in all locations where permitted by the public utility
- Commitment to paperless processes
- Remote work environments to reduce commutes in traffic/ pollution



- Minimum wage increased to \$20/hour "Livable Wage" for all employees effective July 2021
- Health insurance cost increases absorbed by the company since 2014
- Provide 16 hours of paid volunteer time for all employees
- Provided an employee education loan forgiveness program of up to \$5,000 in 2020, with the CARES Act
- Offer a \$5,000 annual tuition reimbursement program to employees
- Financial and volunteer support of The IF Project, which assists soonto-be released inmates prepare for life after incarceration



- Independent Board Chair
- Seven of eight directors are independent
- Board committees are comprised entirely of independent directors
- Independent directors meet in regular executive sessions throughout the year
- Board and committees perform selfevaluations on a regular basis
- Policy restricts hedging of stock
- Alignment of director and shareholder interests
- Use of claw back provisions in executive pay

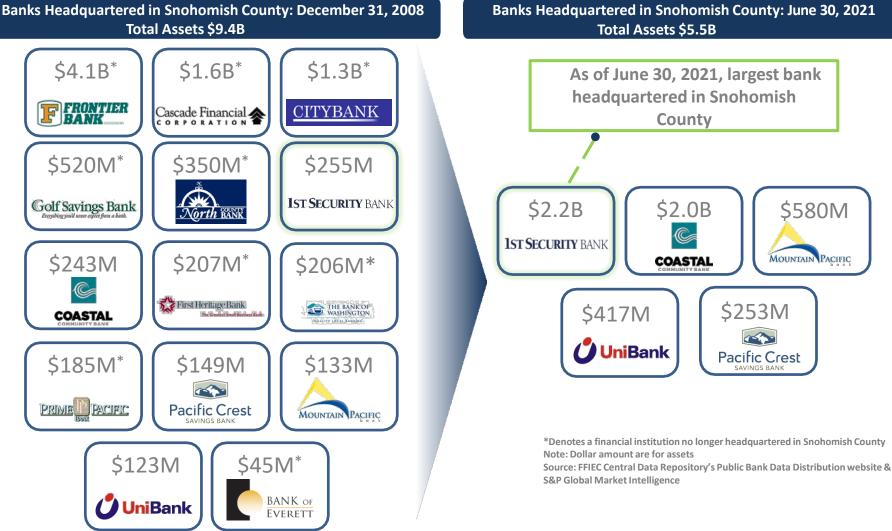
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EXECUTIVE MANAGEMENT

	Name	Position	Years with 1st Security Bank	Years in Industry
	Joseph Adams	Chief Executive Officer	18	20+
	Erin Burr	EVP, Chief Risk Officer	12	20+
	Matthew Mullet	EVP, Chief Financial Officer	9	20+
	Kelli Nielsen	EVP, Retail Banking & Marketing	5	25+
	Robert Fuller	EVP, Chief Credit Officer	8	30+
P	Lisa Cleary	EVP, Chief Operating Officer	-	20+
	Dennis O'Leary	EVP, Chief Lending Officer	10	30+
AND	Vickie Jarman	EVP, Chief Human Resources Officer	19	15+
	Donn Costa	EVP, Home Lending Production	9	30+

FS BANCORP, INC.

LARGEST SNOHOMISH COUNTY BANK



FS BANCORP, INC.

DEPOSIT FRANCHISE & BRANCH FOOTPRINT

County Deposits & Demographics (6/30/20)

			Deposits	Deposit	
	Market	Number of	In Market	Market	% of
County	Rank	Branches	(\$000)	Share %	Franchise
Snohomish	7	4	692,156	4.7%	42.8%
Grays Harbor	3	6	204,585	18.7%	12.6%
Clallam	3	2	183,921	8.0%	11.4%
King	22	2	149,531	0.1%	9.2%
Jefferson	2	2	131,595	19.0%	8.1%
Pierce	17	2	99,041	0.7%	6.1%
Thurston	13	2	81,989	1.6%	5.1%
Kitsap	14	2	44,965	1.2%	2.8%
Lewis	9	1	30,470	2.6%	1.9%
Total			1,618,253		

	20	21	2021-2026	Projected
	Total	Median HH	Population	HH Income
County	Population	Income (\$)	Change	Change
Snohomish	841,173	95,185	6.8%	12.8%
Grays Harbor	75,963	51,695	3.7%	8.8%
Clallam	78,293	61,183	5.1%	13.7%
King	2,298,351	105,018	6.9%	13.7%
Jefferson	32,743	63,086	5.1%	9.3%
Pierce	920,730	82,380	6.4%	14.8%
Thurston	296,606	80,139	6.7%	13.4%
Kitsap	275,742	85,534	5.2%	13.7%
Lewis	81,841	62,769	4.8%	13.6%
Total	4,901,442			
Washington	7,765,146	81,728	6.3%	13.0%
United States	330,946,040	67,761	2.9%	9.0%

Port Angeles Port Tomsend Agnew ulalip L.R. Sec Marysville **Discovery Bay** Everett Puget Sound Mukilteo **Olympic National Park** 522 Shoreli 105 Kirkland 3 Bellevu Mercer Bremerton Island 509 Shorewood Rentor **Olympic National Forest** Burien It Indian Reservation SeaTac Des Moines Kent 167 Federal Way Auburn 16 Tacoma Humptulips Shelton University Place Lakewood 512 Parkland Fort Lewis Military Elk Plain Reservation ▲ North Bay Tumwater Hoquian ean Shores -West Chebalis FSBW Branches (23)* Centalia

Source: S&P Global Market Intelligence; Deposit data as of June 30, 2020 *Including headquarters and drive through banking in Aberdeen, WA

RESPONSE TO THE COVID-19 PANDEMIC

- Participating in the Paycheck Protection Program ("PPP") with 336 funded loans outstanding as of July 31, 2021, totaling \$64.7 million for borrowers in the communities we serve.
- As of July 31, 2021, the Company funded 273 PPP loans totaling \$47.6 million under the second PPP program. PPP loan balances totaling \$62.2 million were submitted for approval and forgiven by the Small Business Administration ("SBA").
- Since the start of the pandemic, we have provided payment relief for 414 portfolio borrowers that hold \$90.9 million in balances as of July 31, 2021. Of the \$90.9 million, \$26.0 million are still receiving some form of payment relief, of which \$25.8 million (99.2%) are making interest only payments.
- Allowing the borrower up to 90 day loan payment deferments or a period of interest only payments, and, on a more limited basis waived extension fees, late fees and/or suspended foreclosure proceedings are the primary methods of relief.
- Serving our communities by having all of our branches open and continue to remain flexible as to branch operations based on the guidance provided for the communities in which we operate. The majority of our staff continue to work remotely, where feasible.

FS BANCORP, INC.

PANDEMIC IMPACT

PPP Lending Activity by Sector

Loan Type	Loan Dollars	# of Loans	Avg. Loan Size	% of Category
Retail				
< = \$150M	\$7,312,024	200	\$36,560	85%
> \$150M	13,643,677	34	401,285	15%
_ Total Retail	\$20,955,701	234	\$89,554	100%
Commercial				
< = \$150M	\$3,411,369	47	\$72,582	46%
> \$150M	40,369,198	55	733,985	54%
Total Commercial	\$43,780,567	102	\$429,221	100%
Retail + Commercial				
< = \$150M	\$10,723,393	247	\$43,415	74%
> \$150M	54,012,875	89	606,886	26%
Total Retail + Commercial	\$64,736,268	336	\$192,667	100%
Total PPP Loans Forgiven*	\$62,190,311	466	\$133,456	

PPP Summary

- 336 active PPP loans granted (234 retail / 102 commercial)
- \$64.7 million of aggregate PPP loans issued-outstanding (32% retail / 68% commercial)
- Overall average loan size of \$192,667
- \$1.4 million of net unamortized fees as of July 31, 2021
- As of July 31, 2021, 466 PPP loans totaling \$62.2 million have been forgiven by the SBA

Commercial COVID-19 Risk Industries: July 31, 2021

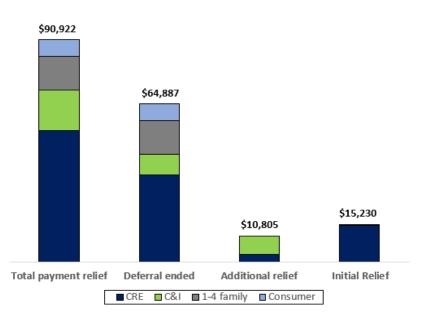
At-Risk Industry	Watch	S	Special Mention	Substandard	Tot	tal Loan Dollars
Hospitality	\$ 33,933,098	\$	1,132,177	\$ -	\$	35,065,275
Other	7,308,976		880,256	1,760,067		9,949,300
Food and beverage	9,810,457		1,443,237	1,454,891		12,708,584
Manufacturing	604,581		-	-		604,581
Transportation	-		-	4,487,206		4,487,206
Construction and development	30,963		-	2,782,974		2,813,936
Retail	103,771		-	1,760,675		1,864,446
Education/worship	221,449		-	-		221,449
Total	\$ 52,013,294	\$	3,455,670	\$ 12,245,812	\$	67,714,777

FSBW closely monitors all exposure to industries at heightened risk of economic deterioration due to the COVID-19 pandemic

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RESPONSE TO THE COVID-19 PANDEMIC

COVID Payment Relief (\$000's) July 31, 2021

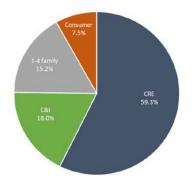


Segment	Total pa	Total payment relief		ef Deferral ended A		Additional relief		Initial Relief	
CRE	\$	53,885	\$	35,678	\$	3,196	\$	15,011	
C&I	\$	16,392	\$	8,571	\$	7,609	\$	213	
1-4 family	\$	13,803	\$	13,803	\$	-	\$	-	
Consumer	\$	6,842	\$	6,836	\$		\$	6_	
Total	\$	90,922	\$	64,887	\$	10,805	\$	15,230	

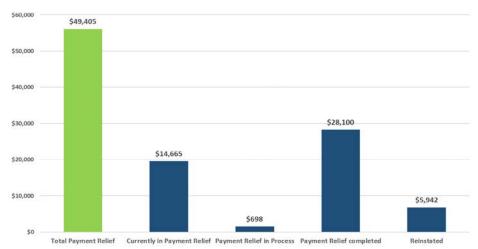
Note: Excludes loans which have paid off as of July 31, 2021

Significant reduction in remaining deferrals

Relief Loans by Category



Payment Relief for Loans Serviced for Others (in \$000's)



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SECOND QUARTER 2021 HIGHLIGHTS

Financial Highlights Q2 2021	 Total assets of \$2.2 billion Gross portfolio loans of \$1.7 billion Net income of \$8.5 million
Q2 2021 YTD *	 Diluted earnings per share of \$0.97 Tangible book value per share of \$28.67⁽¹⁾ The Company announced a pre-stock-split increase in the dividend of \$0.01 per share to \$0.28 per share, an increase from \$0.27 per share. Post stock split, the dividend is now \$0.14 per share
Selected Performance Ratios	 ROAA of 1.58% ROAE of 14.41% Net Interest Margin of 4.09% Efficiency Ratio of 64.33%
Credit Quality Ratios	 Non-performing Assets (NPAs) as a percentage of total assets of 0.28% Allowance for Loan Losses as a percentage of gross portfolio loans of 1.62%⁽²⁾ Allowance for Loan Losses as a percentage of gross portfolio loans excluding PPP loans of 1.70%
Capital Position	 Currently, all Bank Holding Company (BHC) and Bank ratios are above those to be considered "Well-Capitalized", with a Community Bank Leverage Ratio ("CBLR") of 11.9% as of June 30, 2021

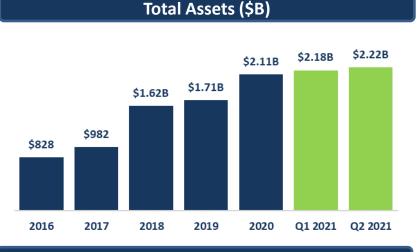
* All share data throughout this presentation has been adjusted to reflect the two-for-one stock split announced June 25, 2021, and issued July 14, 2021, to shareholders of record on July 6, 2021

(1) Non-GAAP financial measures. See appendix for reconciliation to book value per share (GAAP)

(2) Note: Gross loans include Anchor loans "net" of fair value discount of \$1.0 million

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FRANCHISE GROWTH



Total Net Loans (\$B)



Tangible Common Equity (\$M)⁽¹⁾



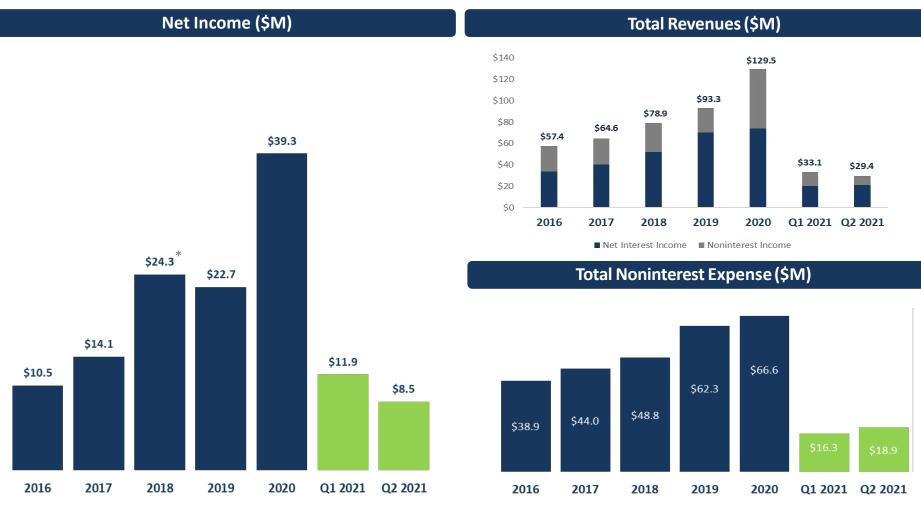
Total Deposits (\$B)



(1) Non-GAAP financial measure

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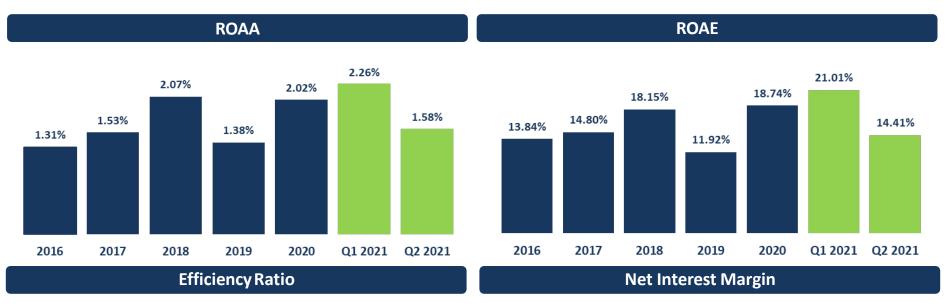
INCOME STATEMENT TRENDS

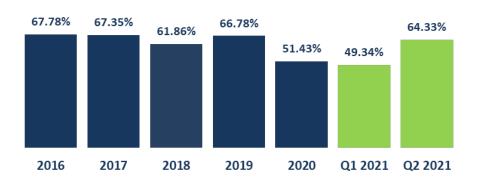


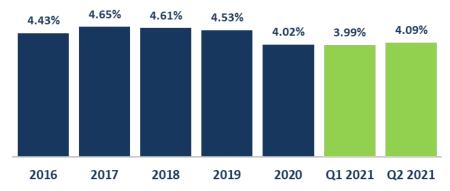
*Includes \$7.4 million in Bargain Purchase Gain (BPG)

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SELECTED PERFORMANCE RATIO TRENDS

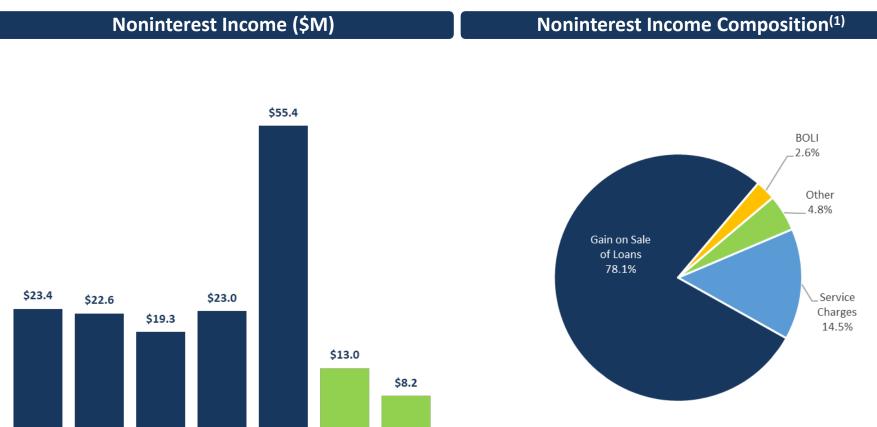






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NONINTEREST INCOME



Note: In 2020, noninterest income year-over-year growth due in part to increased gain on sale revenue resulting from low interest rate environment.

Q1 2021

Q2 2021

2020

(1) Quarter ended June 30, 2021

2017

2018

2019

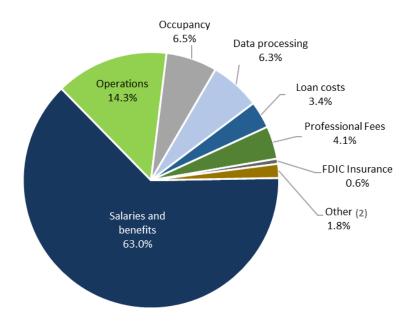
2016

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NONINTEREST EXPENSE

Noninterest Expense (\$M)	Noninterest Expense Composition ⁽¹⁾



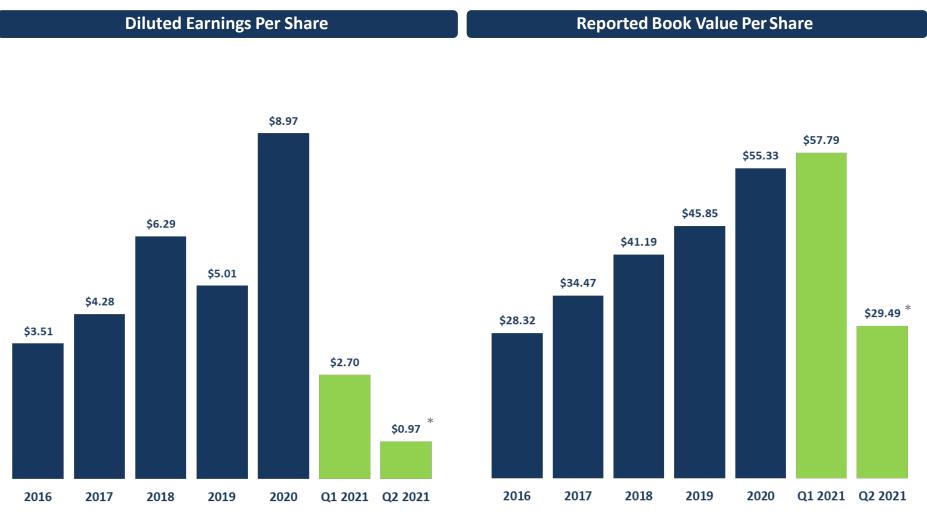


(1) Quarter ended June 30, 2021

(2) Other = marketing and advertising, amortization of core deposit intangible and recovery on servicing rights

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BUILDING STOCKHOLDER VALUE



* Share data has been adjusted to reflect the two-for-one stock split

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Mortgage Banking

SEGMENT REPORTING ANALYSIS

Net Interest Income \$69.0 \$64.0 \$48.8 \$38.7 \$31.7 \$18.5 \$19.0 \$6.3 \$5.1 \$3.3 \$2.6 \$2.1 \$1.6 \$2.2 2016 2017 2018 2019 2020 Q1 2021 Q2 2021





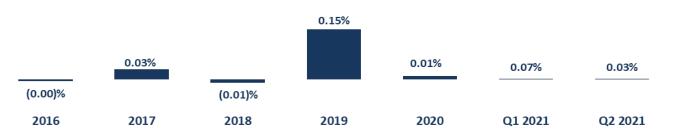


Note: Dollar amounts in millions

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DISCIPLINED CREDIT CULTURE

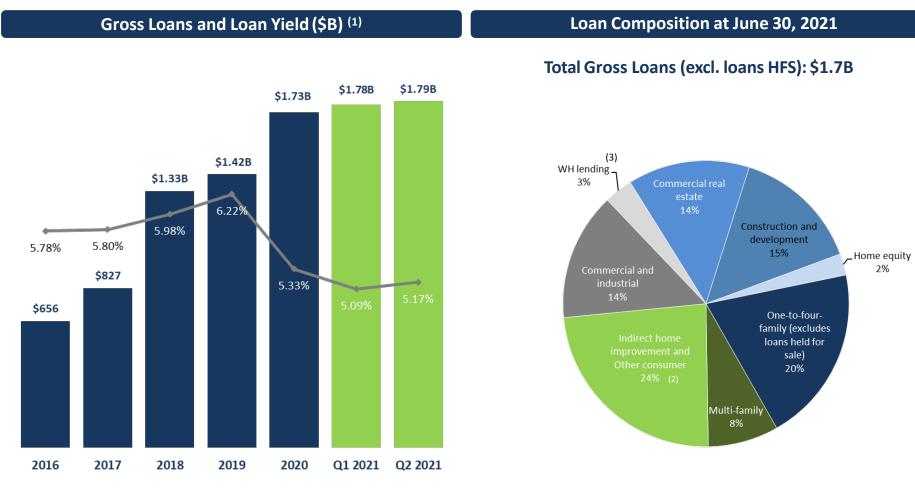
- The company employs Board and Committee oversight and reporting, with the Chief Risk Officer and senior executive compliance officer reporting directly to the Audit Committee
- FSBW has a disciplined underwriting approach with generally standard LTV and DSC coverage requirements with firm concentration limits and designated focused lending channels
 - Construction and Development (C&D) Weighted Average LTV = 63.3% (as of June 30, 2021)
 - Commercial Real Estate (CRE) Weighted Average LTV= 56.4% (as of June 30, 2021)
- Loans greater than \$5 million are reported to the Asset Quality Committee, while loans between \$15 million and \$25 million require approval from the Senior Loan Committee
- The legal lending limit is \$57.5 million while the in-house limit is \$25 million
- The CRE and C&D portfolios are stressed on a quarterly basis with a third party review of the commercial portfolio conducted on an annual basis



Historical NCOs / Avg. Loans

FS BANCORP, INC.

LOAN PORTFOLIO SUMMARY



(1) Loans, net of deferred fees, costs, and includes held for sale

(2) Other consumer includes marine loans

(3) WH = Warehouse

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HOME LENDING

Highlights at June 30, 2021

- One-to-four-family loans originated decreased \$81.5 million, or 17.0%, to \$396.9 million, compared to \$478.4 million for the quarter ended June 30, 2020
- Loan Sales: \$378.0 million
- Purchase production was 63.7% of one-tofour-family loan originations versus 36.3% for refinance production
- Increase in originations for the six months ended June 30, 2021, was attributed to stronger year over year purchase activity up 70.1% and improved refinance activity in response to decreases in market interest rates

Mortgage Servicing at June 30, 2021

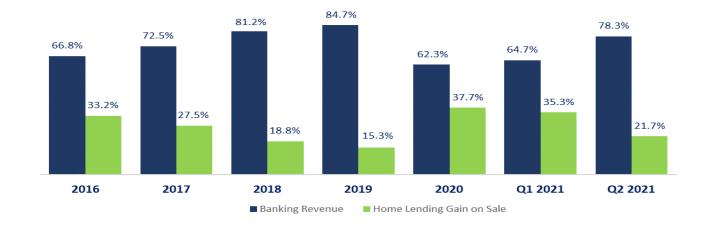
- Servicing unpaid principal balance:
 \$2.5 billion and 8,053 loans
- Q2 2021 notional servicing: \$170.1 million

Quarterly Closed Volume (\$M) & Cash Margin on Loans



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Home Lending Gain on Sale Revenue as a Percentage of Total Revenue



Total Revenues (\$M)



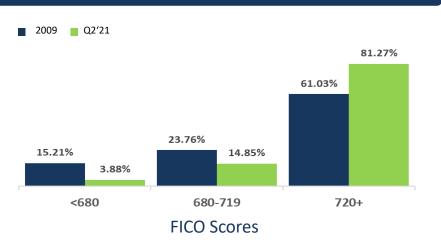
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CONSUMER LENDING

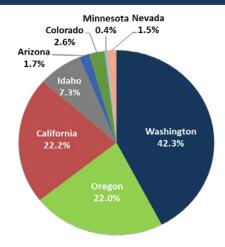
Q2 2021 Highlights

- Primarily home improvement and marine, UCC-2 or title secured
- Offered on an indirect basis and largely automated (with underwriter verification)
- \$397.8 million outstanding as of Q2 2021
 - \$65.0 million in dealer originations
 - \$40.7 million, or 63%, with the top 10 dealers
 - Average yield of 6.87%, down from 6.98% in Q1 2021

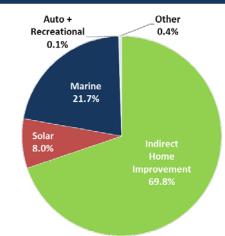




Q2 2021 Dealer Production by State



Consumer Portfolio Characteristics



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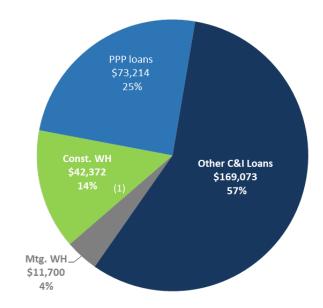
COMMERCIAL BUSINESS LENDING

Q2 2021 Commercial & Industrial (C&I)

Q2 2021 Product Mix (\$M)

Outstanding C&I Balance: \$296.4 million

- C&I commitments: \$451.5 million
- Outstanding balances were \$296.4 million at June
 30, 2021 relative to \$310.5 million at March 31,
 2021
- The \$14.1 million of quarter over sequential quarter decrease in outstanding balances was largely attributed to CARES Act Forgiveness exceeding organic loan growth at the end of the quarter
- Net CARES Act Activity (originations less forgiveness) reduced the C&I balance by \$10.5 million in second quarter. The program ended on May 31, 2021



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CONSTRUCTION & DEVELOPMENT LENDING

Q2 2021 Highlights	 Overall construction: \$414.4 million committed / \$242.7 million outstanding Growth in custom owner-occupied & manufactured homes under construction Custom/Manufactured Housing are \$39.2 million committed / \$21.8 million outstanding
	 5.13% average coupon rate
	 Majority of originations in King County

• Focus on "in-city", infill speculative lending to a select group of relationship customers

Quarterly C&D Loans Outstanding (\$M)

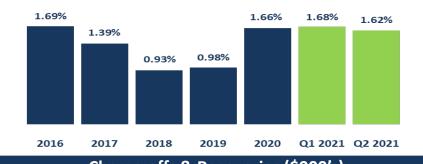


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ASSET QUALITY

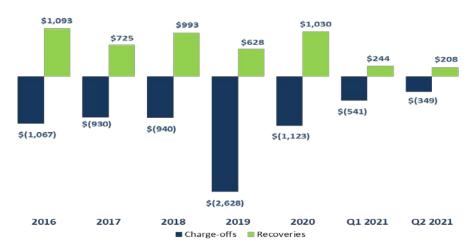
Non-performing Assets (\$M) ⁽¹⁾ & NPAs	/ Assets
	1





Reserves/Gross Loans⁽²⁾

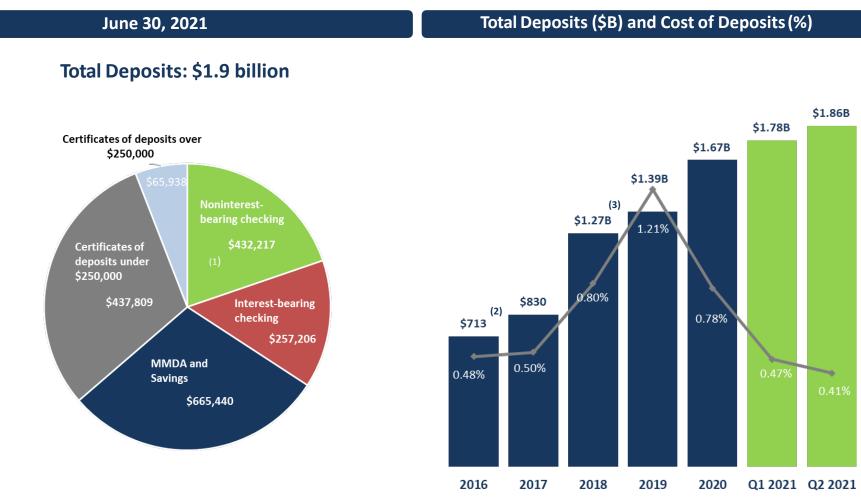




(1) Non-performing Assets consists of non-performing loans (which include non-accruing loans and accruing loans more than 90 days past due), foreclosed real estate and other repossessed assets (2) Excluding HFS loans

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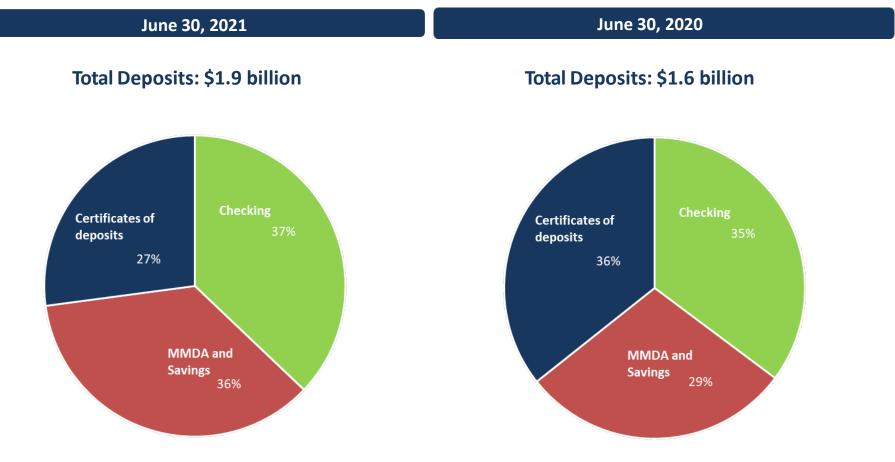
DEPOSIT COMPOSITION AND GROWTH



- (1) Noninterest-bearing checking includes escrow accounts related to mortgages serviced
- (2) Branch acquisition during Q1 2016
- (3) Anchor Bancorp acquisition in Q4 2018

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COMPOSITION COMPARISON YEAR OVER YEAR



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CAPITAL STRATEGY

Franchise Growth	 Continued organic asset growth across our diverse group of lending channels Expand commercial business lending including construction lending inline with regulatory guidance for oversight on construction concentrations above 100% of total risk-based capital Continued investment in the Bank's business lending platform and Small Business Administration lending Focus on core deposit generation to fund asset growth 	
Dividends	 Will pay thirty-fourth consecutive quarterly cash dividend on August 6, 2021 On June 25, 2021, the Company announced a pre-stock-split increase in the dividend of \$0.01 per share to \$0.28 per share, an increase from \$0.27 per share Post stock split, the dividend is now \$0.14 per share 	e.
Shareholder Value	 Continued focus on increasing shareholder value through our business plan execution Repurchased 200,588 shares during the second quarter for \$7.0 million. As of July 22, 2021, the Company has \$5.8 million remaining of the \$15.0 million share repurchase plan approved in the first quarter of 2021 On June 25, 2021, the Company announced a two-for-one stock split in the form of a 100% stock dividend consisting of one additional common share for each outstanding common share. The stock dividend was distributed on July 14, 2021, to shareholders of record as of July 6, 2021 	32

APPENDIX – NON-GAAP RECONCILIATION

FS BANCORP, INC.

RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES – EQUITY

Non-GAAP Financial Measures

This presentation contains the tangible book value per share, a non-GAAP financial measure. Tangible common stockholders' equity is calculated by excluding intangible assets from stockholders' equity. For this financial measure, the Company's intangible assets are goodwill and core deposit intangible. Tangible book value per share is calculated by dividing tangible common shareholders' equity by the number of common shares outstanding. The Company believes that this non-GAAP measure is consistent with the capital treatment utilized by the investment community, which excludes intangible assets from the calculation of risk-based capital ratios and presents this measure to facilitate comparison of the quality and composition of the Company's capital over time and in comparison to its competitors.

(\$ in 000's)	June 30, 2021	March 31, 2021	December 31, 2020	September 30, 2020	June 30, 2020
Stockholders' equity	\$ 241,760 \$	240,311 \$	230,007 \$	220,550	\$ 208,641
Goodwill and core deposit intangible, net	 (6,709)	(6,886)	(7,063)	(7,240)	(7,416)
Tangible common stockholders' equity	\$ 235,051 \$	233,425 \$	222,944 \$	213,310	\$ 201,225
Common shares outstanding at end of period	8,197,461	8,317,014	8,313,886	8,351,196	8,331,889
Common stockholders' equity (book value) per share (GAAP)	\$ 29.49 \$	28.90 \$	27.67 \$	26.41	\$ 25.04
Tangible common stockholders' equity (tangible book value)*	\$ 28.67 \$	28.07 \$	26.82 \$	25.54	\$ 24.15

*Per share (non-GAAP)

Source: Press Release

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Source: FS Bancorp, Inc.; Press Release

CONTACT INFORMATION

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